



SUPERIOR COURT OF THE STATE OF WASHINGTON
IN AND FOR THE COUNTY OF WHITMAN

WASHINGTON STATE UNIVERSITY, an institution of higher education and agency of the State of Washington; KIRK H. SCHULZ, in his official capacities as the President of Washington State University and Chair of the Pac-12 Board of Directors; OREGON STATE UNIVERSITY, an institution of higher education and agency of the State of Oregon; and JAYATHI Y. MURTHY, in her official capacities as the President of Oregon State University and Member of the Pac-12 Board of Directors,

Plaintiffs,

v.

THE PAC-12 CONFERENCE; and GEORGE KLIAVKOFF, in his official capacity as Commissioner of the Pac-12 Conference,

Defendants.

No. 23-2-00273-38

PROPOSED-INTERVENOR-DEFENDANT
UNIVERSITY OF WASHINGTON'S
MOTION TO INTERVENE

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1 **I. INTRODUCTION**

2 Washington State University (“WSU”) and Oregon State University (“OSU”) have filed
3 this lawsuit to oust the University of Washington (“UW”) and nine other schools from the Board
4 of Directors of the Pac-12 Conference and assume control of the Conference for themselves.
5 They took this dramatic step without making a meaningful attempt to resolve the dispute (despite
6 a requirement to do so in the Conference rules) and without including UW or the other departing
7 schools in the legal process. As a result, WSU and OSU have been litigating against only the
8 Conference and Commissioner—who have stated expressly that they are neutral and have no
9 position on the appropriate composition of the Board—to secure declaratory and injunctive relief
10 to wield against the ten departing members.

11 UW has a significant stake in opposing WSU and OSU’s claims and preventing the Court
12 from granting the relief requested. True, UW is leaving the Conference after the 2023–24
13 academic year. But, in the meantime, UW remains a member of the Conference, and board
14 participation and voting power affects the experience of UW’s athletics teams and student-
15 athletes for the 2023–24 academic year as well as UW’s bargained-for contractual rights and
16 financial interests.

17 UW also has important arguments to present that will assist the Court in resolving the
18 issues presented. In particular, UW has prepared the attached proposed motion to dismiss raising
19 three threshold arguments that would compel dismissal or stay of this action: (i) the Court
20 should abstain in light of well-established law holding that members of a voluntary association
21 should be left to interpret their own bylaws, (ii) the Court lacks statutory authority to issue the
22 requested declaratory relief without all affected parties present, and (iii) WSU and OSU have not
23 and cannot join all indispensable parties. And even if WSU and OSU could overcome these
24 arguments for dismissal or stay, UW has a strong argument that any motion for preliminary
25 injunction should be denied because WSU and OSU are unlikely to succeed on the merits and
26 cannot show irreparable harm: put simply, the interpretation of the Conference Bylaws that
27 WSU and OSU are relying on is wrong.

1 The Conference and Commissioner cannot be expected to advance UW’s arguments or
2 adequately represent UW’s interests. They have made it clear that they view this as a dispute
3 between members and will not take a position in this litigation on how to interpret the Bylaws.

4 UW therefore should be permitted to intervene as of right under CR 24(a) or, in the
5 alternative, as a matter of the Court’s discretion under CR 24(b). Otherwise, WSU and OSU
6 would be free to seek relief that would impair and impede UW’s financial, contractual, and
7 institutional interests without UW even having a seat at the table.¹

8 **II. BACKGROUND**

9 **A. Factual and Procedural Background**

10 As the Court is aware, ten of the twelve members of the Conference—UW, University of
11 Arizona, Arizona State University, University of California Berkeley, University of California
12 Los Angeles, University of Southern California, Stanford University, University of Colorado
13 Boulder, University of Oregon, and University of Utah—have announced that they plan to join
14 new athletic conferences after August 1, 2024. WSU and OSU, the other two members of the
15 Conference, allege that by making their future plans known publicly, UW and the other departing
16 members have forfeited their current seats on the Conference’s Board of Directors. Complaint
17 (“Compl.”) ¶¶ 22–29, 52–54. They ask this Court to declare that UW and the other departing
18 members may not serve on the Board and to enjoin the Conference and Commissioner from
19 treating them as Board members. *Id.* at 15. But they have not actually sued UW or any of the
20 other nine departing members.

21 Instead, the Complaint asserts three claims against the Conference and Commissioner for
22 “[b]reach of [b]ylaws,” declaratory judgment, and injunctive relief. *Id.* ¶¶ 41–58. All three
23 claims are based on WSU and OSU’s theory that the departing members have submitted
24 “notice[s] of withdrawal prior to August 1, 2024” that immediately strip them of any Board seats
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26 ¹ In seeking to intervene, UW does not waive any sovereign immunity that has not already been
27 waived by statute.

1 and the right to vote. *Id.* ¶¶ 22–29. Based on these allegations, WSU and OSU demand
2 preliminary and permanent injunctive relief prohibiting the departing members from voting on
3 any matter before the Board, prohibiting the Commissioner from calling any Board meeting that
4 includes a vote by any departing member, and prohibiting the Commissioner from executing any
5 transaction “based on” votes cast by departing members in alleged violation of the Bylaws. *Id.*
6 ¶¶ 56–58. Plaintiffs also request a declaration that (1) the departing members have delivered
7 “notice[s] of withdrawal” under the Bylaws, (2) the departing members are “no longer members
8 of the Pac-12 Board of Directors,” and (3) the departing members “may not vote on any matter
9 before the Pac-12 Board of Directors.” *Id.* at 15.

10 Plaintiffs have secured a temporary restraining order preventing any Conference Board
11 meeting from occurring before a hearing on Plaintiffs’ anticipated motion for a preliminary
12 injunction. Order Granting Plaintiffs’ Motion for Temporary Restraining Order at 3–4 (Sept. 11,
13 2023). In opposition to the request for a temporary restraining order, the Conference and
14 Commissioner expressly stated that they have no “position with respect to the proper
15 composition of the Board.” Conference Br. in Opp. to TRO at 14 (Sept. 11, 2023) (“Conference
16 Br.”); *see also* Declaration of George Kliavkoff ¶ 49 (Sept. 11, 2023) (“Kliavkoff Decl.”). In
17 keeping with that statement, the Conference and Commissioner did not advocate in favor of the
18 departing members’ interests in their opposition papers. Conference Br. at 14–17.

19 All twelve schools, the Conference, and the Commissioner have now begun a mediation
20 process with Hon. Layn Phillips (ret.) in an effort to resolve their issues outside of court. That
21 process has begun and is expected to continue through the month of October. Ex. B, Declaration
22 of Daniel B. Levin ¶¶ 3–4 (“Levin Decl.”).

23 The 2023–24 academic and athletic year is well underway for UW and other Conference
24 members. Ex. A, Declaration of Dr. Ana Mari Cauce ¶¶ 3, 6 (“Cauce Decl.”). Complete board
25 participation for UW in issues of Conference oversight and governance are critical to ensure that
26 the Conference has sufficient personnel to operate in compliance with contractual obligations
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1 under media-rights deals, that the members can protect their respective financial interests, and
2 that the members can protect the interests of their student-athletes. *See id.* ¶¶ 3–8.

3 **B. The Arguments UW Plans to Raise as an Intervenor**

4 In compliance with CR 24(c), UW has attached a proposed motion to dismiss to this
5 motion to intervene. *See Ex. C.* That motion sets out three arguments for dismissal. First, under
6 well-settled principles of California law (which governs the Pac-12), courts must abstain from
7 wading into the interpretive disputes of voluntary associations. *Oakland Raiders v. Nat’l*
8 *Football League*, 93 Cal. App. 4th 572, 582 (2001) (citing *California Dental Ass’n v. Am. Dental*
9 *Ass’n*, 23 Cal. 3d 346, 355 n.3 (1979)); *accord Couie v. Loc. Union No. 1849 United Bhd. of*
10 *Carpenters & Joiners of Am.*, 51 Wn.2d 108, 115 (1957) (applying same principle under
11 Washington law). This is particularly important here where the members have all agreed to
12 engage in mediation to attempt to resolve their dispute. Levin Decl. ¶¶ 3–4. The Court should
13 abstain and dismiss the complaint under CR 12(b)(1) and allow that process to proceed.

14 Second, WSU and OSU did not join the other nine departing members that are
15 indispensable to this dispute, and those nine schools cannot involuntarily be joined due to a
16 combination of state sovereign immunity and the lack of personal jurisdiction. Like UW, the
17 other departing members claim a significant interest in this litigation based on bargained-for
18 contractual rights, financial interests, and the interest in advocating for their student-athletes.
19 Under CR 19, no court could proceed in equity and good conscience without all Conference
20 members. *Auto. United Trades Org. v. State*, 175 Wn.2d 214, 221–22 (2012); *Matheson v.*
21 *Gregoire*, 139 Wn. App. 624, 634–35 (2007); *Coastal Bldg. Corp. v. City of Seattle*, 65 Wn.
22 App. 1, 7–9 (1992).

23 Third, under RCW 7.24.110, the Court lacks the authority necessary to issue the
24 sweeping declaratory relief requested by Plaintiffs without the presence of the other departing
25 members. As a matter of plain statutory text, RCW 7.24.110 requires that, whenever a party
26 seeks declaratory relief, “all persons shall be made parties who have or claim any interest which
27 would be affected by the declaration.” The statute further expressly provides that “no
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1 declaration shall prejudice the rights of persons not parties to the proceeding.” *Id.* Courts
2 routinely dismiss actions where—as here—declaratory relief would impede the rights of absent
3 persons who were not or cannot be joined. *See, e.g., Bainbridge Citizens United v. Wash. State*
4 *Dep’t of Nat. Res.*, 147 Wn. App. 365, 373–74 (2008); *Mudarri v. State*, 147 Wn. App. 590, 602
5 (2008); *Treyz v. Pierce Cnty.*, 118 Wn. App. 458, 462 (2003).

6 In addition to these pleading arguments, UW would plan to oppose any motion for
7 preliminary injunction filed by WSU and OSU. UW would argue that WSU and OSU are not
8 likely to succeed on the merits because their interpretation of the Bylaws is fundamentally
9 wrong. To ensure that all members remain in the Conference through the term of the current
10 media rights agreements, the Bylaws prohibit a member from delivering a notice of a
11 “*withdrawal prior to August 1, 2024.*” Kliavkoff Decl., Ex. 1, Pac-12 Conference Handbook
12 (“Bylaws”), Chapter 2-3 (emphasis added). Nothing in the Bylaws prohibits members from
13 leaving the Conference *after* August 1, 2024. Nor do the Bylaws prohibit announcing or giving
14 notice prior to August 1 that the member plans to withdraw after August 1, 2024. WSU and
15 OSU’s contrary interpretation makes no sense, as it would allow schools to withdraw on
16 August 2, 2024, so long as they waited until August 1 to tell anyone about it.

17 **III. ARGUMENT**

18 **A. UW May Intervene as of Right to Protect its Significant Continuing Interests** 19 **in the Governance of the Pac-12 Conference that Cannot Be Protected by an** 20 **Existing Party.**

21 The Court should grant UW’s motion to intervene as of right under CR 24(a). CR 24(a)
22 has four requirements for intervention as of right: “(1) timely application for intervention; (2) an
23 applicant claims an interest which is the subject of the action; (3) the applicant is so situated that
24 the disposition will impair or impede the applicant’s ability to protect the interest; and (4) the
25 applicant’s interest is not adequately represented by the existing parties.” *Westerman v. Cary*,
26 125 Wn.2d 277, 303 (1994). Courts liberally construe these requirements in favor of
27 intervention. *Olver v. Fowler*, 161 Wn.2d 655, 664 (2007).

1 **1. UW moves on a timely basis for intervention.**

2 This motion is timely. It has “always been the rule” that a motion to intervene is timely
3 when filed before the commencement of trial. *Columbia Gorge Audubon Soc’y v. Klickitat*
4 *Cnty.*, 98 Wn. App. 618, 623 (1999). These proceedings have not advanced to trial. Indeed, the
5 pleadings have not yet been settled. In any event, the timing of this motion imposes no hardship
6 on any existing party. *See id.* at 626–29.

7 **2. UW has a significant interest in the subject of this lawsuit.**

8 UW has a significant interest in its representation on the Conference’s Board and being
9 able to vote on Conference issues so long as UW remains in the Conference. For purposes of
10 intervention under CR 24, an “‘interest’ is to be construed broadly, rather than narrowly.”
11 *Vashon Island Comm. for Self-Gov’t v. Wash. State Boundary Rev. Bd. for King Cnty.*, 127
12 Wn.2d 759, 765 (1995). While the “sufficiency of the claimed ‘interest’” depends on the case-
13 specific context, “claiming a vested legal interest” is sufficient for purposes of intervention. *Am.*
14 *Disc. Corp. v. Saratoga W., Inc.*, 81 Wn.2d 34, 42 (1972). Relevant here, courts consistently
15 recognize that “[c]ontract rights are traditionally protectable interests” for purposes of
16 intervention. *Sw. Ctr. for Biological Diversity v. Berg*, 268 F.3d 810, 820 (9th Cir. 2001); *N.*
17 *Cascades Conservation Council v. U.S. Forest Serv.*, 2021 WL 871421, at *3 (W.D. Wash.
18 Mar. 9, 2021) (same); *see Am. Disc.*, 81 Wn.2d at 37 (endorsing reference to federal caselaw on
19 intervention).

20 UW has a legal right to a board seat and a board vote on the Conference Board of
21 Directors, as reflected in the Conference Bylaws that govern UW and other members. UW also
22 has a significant economic interest in the ongoing affairs and financial decisions to be made in
23 relation to the Conference. Cause Decl. ¶¶ 7–8. For example, the Conference has substantial
24 assets in the form of its media rights agreements, ownership of archival game footage, and
25 physical real estate, among other things. *Id.* ¶ 9. The Conference also faces prospective liability
26 in litigation, including large antitrust class actions related to student-athlete name, image, and
27 likeness rights. *Id.* ¶ 4. Any decisions regarding these assets and liabilities have a direct impact
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1 and effect on UW. *Id.* ¶ 7. In addition to these contractual and economic interests, UW has an
2 unflagging interest in participating in Conference decisions that affect the health, well-being, and
3 success of its student-athletes. *Id.* ¶ 8. Those rights and interests relate directly to the subject
4 matter of this action initiated by WSU and OSU against the Conference and the Commissioner to
5 take control of the Board. The Conference has substantial control over the games and events that
6 UW student-athletes will play in for the rest of this academic year, including game staff, venues,
7 rules, and officials. *Id.* ¶¶ 5, 8 It is impossible to deny UW’s interest in that area so long as UW
8 student-athletes continue to play in the Conference.

9 **3. The disposition of this action may, as a practical matter, impair or**
10 **impede UW’s interests.**

11 UW is so situated that disposition of Plaintiffs’ action may impair or impede its
12 significant interests. If a significant interest exists, as it does here, a court should have “little
13 difficulty” in finding that disposition of the action may impair or impede the interest. *Citizens*
14 *for Balanced Use v. Mont. Wilderness Ass’n*, 647 F.3d 893, 898 (9th Cir. 2011) (quoting
15 *California ex rel. Lockyer v. United States*, 450 F.3d 436, 442 (9th Cir. 2006)). The analysis for
16 impairment is fact-specific and practical. *Columbia Gorge Audubon Soc’y*, 98 Wn. App. at 629;
17 *see Am. Disc.*, 81 Wn.2d at 37 (citing “practical considerations” emphasized by federal rules
18 advisory committee). For example, while the unsecured creditor intervening in *American*
19 *Discount* had no “vested legal interest” in the debtor’s property subject to foreclosure,
20 disposition of the property in possible sham foreclosure proceedings would have—as a practical
21 matter—impaired the intervenor’s “substantial economic interest” in the property as the sole
22 asset of the debtor. *Id.* at 42.

23 As in *American Discount*, 81 Wn.2d at 42, it is hardly contestable that the relief requested
24 by Plaintiffs would, as a practical matter, impair and impede UW’s significant interest in the
25 affairs and decisions of the Conference’s Board. Plaintiffs’ requested injunctive relief would
26 compel the Conference to prevent UW from voting on any matter before the Board and compel
27 the Commissioner to not call any meeting that would involve a vote by UW or the other
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1 departing members. Compl. ¶¶ 56–58. Plaintiffs’ requested declaratory relief directly targets
2 UW and would declare that UW (and other departing members) “are no longer members” of the
3 Board and “may not vote” on matters before the Board. *Id.* at 15. As a practical matter, UW’s
4 interests will be immediately impeded or impaired by Plaintiffs’ success in this action. Cause
5 Decl. ¶¶ 6–8.

6 **4. Absent intervention, UW’s interests will not be adequately**
7 **represented.**

8 The Conference and Commissioner cannot adequately represent UW’s interests. UW
9 must “make only a minimal showing that its interests may not be adequately represented.”
10 *Columbia Gorge Audubon Soc’y*, 98 Wn. App. at 629. The key considerations for adequacy
11 include (i) whether the Conference and Commissioner will “*undoubtedly* make *all* the [absent
12 party’s] arguments,” (ii) whether the Conference and Commissioner are “able and willing to
13 make those arguments,” and (iii) whether UW will “more effectively articulate any aspect of its
14 interest.” *Id.* at 630 (emphases in original); *see also Trbovich v. United Mine Workers of Am.*,
15 404 U.S. 528, 538 n.10 (1972) (requiring only the “minimal” showing that representation “‘may
16 be’ inadequate”).

17 All three of those considerations support intervention here. It is clear from their
18 opposition to the TRO application that the Conference and Commissioner will *not* make all
19 arguments necessary to protect UW’s interests. They have already stated that they have no
20 “position with respect to the proper composition of the Board,” which is a key merits issue in the
21 case and would be the focus on UW’s opposition to a motion for preliminary injunction. Pac-12
22 Conference Br. at 14 (Sept. 11, 2023); *see also* Kliavkoff Decl. ¶ 49. In addition to that
23 argument on the merits, as explained above, UW’s motion to dismiss would raise three
24 arguments that require dismissing or, at a minimum, staying this litigation. *See* Ex. C, Proposed
25 Motion to Dismiss. The Conference raised one of those arguments—the absence of
26 indispensable parties—in its opposition to the temporary restraining order, but it did not raise the
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1 other two and there is no reason to believe it will. It is unclear whether the Pac-12 will move to
2 dismiss, much less whether it will raise those three arguments.

3 Regardless, UW will articulate its arguments more effectively than the Conference and
4 Commissioner would, given the Conference and Commissioner’s professed neutrality. WSU and
5 OSU can hardly argue otherwise, as they allege explicitly that UW and the departing members
6 have “competing incentives” that “conflict with the interests of the Conference itself.” Compl.
7 ¶ 33. These circumstances more than suffice for the “minimal showing” necessary for the
8 demonstration of inadequate representation.

9 In sum, UW satisfies all four requirements for intervention as of right under CR 24(a) and
10 must be permitted to intervene to protect its interests.

11 **B. Alternatively, the Court Should Exercise its Discretion to Grant Permissive**
12 **Intervention.**

13 In the alternative, the Court should permit permissive intervention under CR 24(b).
14 Courts grant permissive intervention even when intervention as a matter of right may not be
15 justified. *Vashon Island*, 127 Wn.2d at 765. Under CR 24(b), the application for intervention
16 “need only be timely and present a common question of law or fact with the main action, though
17 the court will also consider whether the intervention would unduly delay or prejudice the rights
18 of the original parties.” *Ferencak v. Dep’t of Labor & Indus.*, 142 Wn. App. 713, 720 (2008);
19 *see In re Dependency of N.G.*, 199 Wn.2d 588, 599 (2022) (requiring trial court to demonstrate
20 consideration of undue delay and prejudice factors).

21 UW’s proposed motion to dismiss and its anticipated opposition to a preliminary
22 injunction motion present common questions of law and fact in the context of Plaintiffs’ claims.
23 Intervention would not cause undue delay, as UW has moved promptly to intervene even before
24 any responsive pleading has been filed. Intervention would not prejudice the rights of the
25 original parties, and intervention would provide UW with a say on critical issues that pertain to
26 UW’s interests. These considerations—in addition to those identified in support of intervention
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1 as of right under CR 24(a)—weigh strongly in favor of allowing UW to intervene, even if the
2 Court does not allow intervention as of right.

3 **IV. CONCLUSION**

4 For these reasons, the Court should grant intervention as of right under CR 24(a) or, in
5 the alternative, permissive intervention under CR 24(b).

6 DATED: October 9, 2023

7 Respectfully submitted,

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1 **CERTIFICATE OF SERVICE**

2 The undersigned hereby certifies under penalty of perjury under the laws of the State of
3 Washington, that on the 9th day of October, 2023, the foregoing was delivered to the following
4 persons in the manner indicated:

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*Attorney for Proposed Intervenor-
Defendant University of Washington*

EXHIBIT A

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IN THE SUPERIOR COURT OF THE STATE OF WASHINGTON
IN AND FOR THE COUNTY OF WHITMAN

WASHINGTON STATE UNIVERSITY, an institution of higher education and agency of the State of Washington; KIRK H. SCHULZ, in his official capacities as the President of Washington State University and Chair of the Pac-12 Board of Directors; OREGON STATE UNIVERSITY, an institution of higher education and agency of the State of Oregon; and JAYATHI Y. MURTHY, in her official capacities as the President of Oregon State University and Member of the Pac-12 Board of Directors,

Plaintiffs,

v.

THE PAC-12 CONFERENCE; and GEORGE KLIAVKOFF, in his official capacity as Commissioner of the Pac-12 Conference,

Defendants.

No. 23-2-00273-38

DECLARATION OF DR. ANA MARI CAUCE IN SUPPORT OF UNIVERSITY OF WASHINGTON'S MOTION TO INTERVENE

1 Dr. Ana Mari Cauce declares as follows:

2 1. I make this declaration based on my own personal knowledge and, if called on to
3 do so, could testify competently to the facts stated herein.

4 2. Since 2015, I have been the President of the University of Washington (“UW”).

5 3. UW is currently a member of the Pac-12 Conference (the “Conference”). During
6 my tenure as President of UW, I have served as UW’s representative on the Conference’s Board of
7 Directors and participated in the management of the business and affairs of the Conference,
8 including as Chair of the Executive Committee of the Board until June 30, 2023. In my role as
9 UW’s representative to the Board, I advocate for the health, wellbeing, and success of UW
10 student-athletes as well as for the economic interests of UW and the Conference as a whole.

11 4. The Board, as the governing body for the Conference, makes decisions that affect
12 the economic and non-economic interests of its Member Institutions, including UW. For example,
13 the Board establishes the rules by which the Conference distributes revenues to the members of
14 the Conference. The Board also makes decisions regarding the disposition of Conference assets
15 and liabilities, including litigation liabilities. For instance, the Conference faces potential liability
16 in a number of ongoing litigation matters, including pending antitrust actions related to student-
17 athletes’ rights to their name, image, and likeness.

18 5. The Board is authorized to exercise significant control over the athletic affairs of
19 the Conference, including through amendments to the Conference’s Constitution and Bylaws,
20 amendments to the Conference’s regulations (such as those relating to officiating and scheduling),
21 the designation of committees, discipline of Member Institutions, and the adoption of other
22 policies and resolutions that determine conference championship or post-season participant
23 selection.

24 6. These powers of the Board are important to UW because UW will remain in the
25 Conference through August 1, 2024 and UW student-athletes are currently competing in the
26 Conference and will continue to do so through the 2023–24 academic and athletic year.

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EXHIBIT B

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SUPERIOR COURT OF THE STATE OF WASHINGTON
IN AND FOR THE COUNTY OF WHITMAN

WASHINGTON STATE UNIVERSITY, an institution of higher education and agency of the State of Washington; KIRK H. SCHULZ, in his official capacities as the President of Washington State University and Chair of the Pac-12 Board of Directors; OREGON STATE UNIVERSITY, an institution of higher education and agency of the State of Oregon; and JAYATHI Y. MURTHY, in her official capacities as the President of Oregon State University and Member of the Pac-12 Board of Directors,

Plaintiffs,

v.

THE PAC-12 CONFERENCE; and GEORGE KLIAVKOFF, in his official capacity as Commissioner of the Pac-12 Conference,

Defendants.

No. 23-2-00273-38

DECLARATION OF DANIEL B. LEVIN IN SUPPORT OF UNIVERSITY OF WASHINGTON'S MOTION TO INTERVENE

1 I, Daniel B. Levin, declare as follows:

2 1. I am an attorney licensed to practice in the State of California. I am a Partner
3 with the law firm Munger, Tolles & Olson, LLP, counsel for Proposed-Intervenor-Defendant the
4 University of Washington (“UW”) in the above-captioned action.

5 2. I make this Declaration in support of UW’s Motion to Intervene and proposed
6 Motion to Dismiss. I have personal knowledge of the facts set forth herein and, if called as a
7 witness, I could and would testify competently thereto.

8 3. After Plaintiffs Washington State University and Oregon State University filed
9 their complaint in the above-captioned matter in this Court, UW, all twelve Conference
10 members, and the Conference itself agreed to take part in a mediation process.

11 4. The mediation process has already begun before a neutral, former United States
12 District Judge Layn R. Phillips. The first formal mediation session was held on October 2, 2023,
13 and was attended by all parties. The mediation process is scheduled to continue through the
14 month of October.

15
16 I declare under penalty of perjury under the laws of the State of Washington that the
17 foregoing is true and correct.

18 SIGNED this 8th day of October, 2023, at Los Angeles, California.

19 

20 _____
Daniel B. Levin

EXHIBIT C

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SUPERIOR COURT OF THE STATE OF WASHINGTON
IN AND FOR THE COUNTY OF WHITMAN

WASHINGTON STATE UNIVERSITY, an institution of higher education and agency of the State of Washington; KIRK H. SCHULZ, in his official capacities as the President of Washington State University and Chair of the Pac-12 Board of Directors; OREGON STATE UNIVERSITY, an institution of higher education and agency of the State of Oregon; and JAYATHI Y. MURTHY, in her official capacities as the President of Oregon State University and Member of the Pac-12 Board of Directors,

Plaintiffs,

v.

THE PAC-12 CONFERENCE; and GEORGE KLIAVKOFF, in his official capacity as Commissioner of the Pac-12 Conference,

Defendants,

and

UNIVERSITY OF WASHINGTON, an institution of higher education and agency of the State of Washington,

Intervenor-Defendant.

No. 23-2-00273-38

INTERVENOR-DEFENDANT
UNIVERSITY OF WASHINGTON'S
[PROPOSED] NOTICE OF MOTION AND
MOTION TO DISMISS

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Assistant Attorney General
University of Washington Division

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1 **[PROPOSED] NOTICE OF MOTION AND MOTION**

2 PLEASE TAKE NOTICE that on November 14, 2023, at 2:00 p.m., or as soon thereafter
3 as counsel may be heard, in the above-entitled Court, located at 400 N. Main Street, Colfax, WA
4 99111, Intervenor-Defendant University of Washington will and hereby does move the Court for
5 an order dismissing Plaintiffs Washington State University (“WSU”) and Oregon State
6 University’s (“OSU”) complaint based on well-established abstention and joinder law in
7 Washington and California or, in the alternative, for an order staying the matter until after the
8 Pac-12 Conference members’ currently-pending mediation concludes.

9 This Motion should be granted for either of two independently sufficient reasons: (1) under
10 well-founded principles of abstention, the Court must abstain from disputes concerning
11 interpretation of a voluntary association’s bylaws and dismiss the complaint under CR 12(b)(1),
12 and (2) the failure to join all the Conference members compels dismissal under CR 19 and
13 CR 12(b)(7). The Court should also dismiss the declaratory relief claim under RCW 7.24.110 on
14 the separate basis that not all affected parties are present (and cannot be made so).

15 This Motion is based on the Complaint, this Notice, the Memorandum of Points and
16 Authorities attached hereto, all pleadings and papers on file in this matter, and such further
17 evidence and argument as may be allowed by the Court prior to its decision.

1 DATED: October 9, 2023

Respectfully submitted,

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4
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Assistant Attorney General
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6
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21 *Attorneys for Intervenor-Defendant University of*
22 *Washington*

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SUPERIOR COURT OF THE STATE OF WASHINGTON
IN AND FOR THE COUNTY OF WHITMAN

WASHINGTON STATE UNIVERSITY, an institution of higher education and agency of the State of Washington; KIRK H. SCHULZ, in his official capacities as the President of Washington State University and Chair of the Pac-12 Board of Directors; OREGON STATE UNIVERSITY, an institution of higher education and agency of the State of Oregon; and JAYATHI Y. MURTHY, in her official capacities as the President of Oregon State University and Member of the Pac-12 Board of Directors,

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v.

THE PAC-12 CONFERENCE; and GEORGE KLIAVKOFF, in his official capacity as Commissioner of the Pac-12 Conference,

Defendants,

and

UNIVERSITY OF WASHINGTON, an institution of higher education and agency of the State of Washington,

Intervenor-Defendant.

No. 23-2-00273-38

INTERVENOR-DEFENDANT
UNIVERSITY OF WASHINGTON'S
MEMORANDUM OF POINTS AND
AUTHORITIES IN SUPPORT OF
[PROPOSED] MOTION TO DISMISS

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11 that makes no sense..... 5

12 B. The Failure to Join All Departing Members Compels Dismissal Under CR 19

13 and CR 12(b)(7). 8

14 1. The nine schools are necessary parties whose financial interests,

15 bargained-for contractual rights, and student-athletes’ experiences will

16 be impaired by the relief Plaintiffs seek here..... 9

17 2. The Court lacks the power to join all nine absent Conference members.

18 10

19 3. The Court cannot proceed in equity and good conscience. 11

20 C. The Court Has No Authority to Issue the Requested Declaratory Relief Under

21 RCW 7.24.110 Because Not All Affected Parties Are Present. 13

22 1. Without every member as a party, the Court cannot make a complete

23 determination of the appropriate composition and voting authority of the

24 Conference’s Board of Directors. 14

25 2. The nine absent schools are each unable to protect their interests in this

26 litigation. 15

27 3. The requested declaratory judgment would necessarily affect the nine

28 absent schools’ stake in the Conference. 15

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1 **I. INTRODUCTION**

2 This lawsuit seeks relief that significantly impairs the financial interests, bargained-for
3 contractual rights, and the experiences of thousands of student-athletes of the ten members of the
4 Pac-12 Conference who were not named as parties to this case: Intervenor-Defendant University
5 of Washington (“UW”), as well as Arizona State University, University of Arizona, University
6 of California–Berkeley, University of California–Los Angeles, University of Colorado Boulder,
7 University of Oregon, University of Southern California, Stanford University, and University of
8 Utah. Plaintiffs Washington State University (“WSU”) and Oregon State University (“OSU”)
9 sued only the Pac-12 Conference and Commissioner George Kliavkoff to urge their preferred—
10 and incorrect—interpretation of the Conference’s Bylaws and, in turn, oust the other ten schools
11 from the Conference’s Board of Directors and assume control of the Conference for themselves.

12 WSU and OSU ’s complaint is the wrong way to resolve those schools’ complaints and to
13 determine the governance of the Pac-12. The complaint should be dismissed for three reasons.

14 *First*, because this dispute requires an interpretation of the Conference’s Bylaws, this
15 Court must abstain under long-established principles of judicial restraint holding that members of
16 a voluntary association should be left to interpret their own bylaws. The abstention doctrine
17 compels dismissal of the action under CR 12(b)(1) or, at the very least, a stay pending a currently
18 ongoing mediation. Plaintiffs took the dramatic step of filing this lawsuit and seeking a
19 temporary restraining order without making any meaningful attempt to resolve the dispute
20 regarding the interpretation of the Conference Bylaws with the other members of the
21 Conference—even though the ten schools that are leaving the Conference after August 1, 2024
22 have been willing to engage in mediation and indeed have now started a multi-day mediation
23 with WSU, OSU, and the Pac-12 to try to resolve their bylaw interpretation dispute.

24 *Second*, the complaint should be dismissed for failure to join indispensable parties.
25 Although UW has now joined the action as an Intervenor-Defendant, the other nine members of
26 the Conference are not parties to the action and cannot be joined for lack of personal jurisdiction
27 and, for seven of the nine schools, because of state sovereign immunity. Because these nine
28

1 other Conference members are necessary parties who cannot feasibly be joined in this lawsuit,
2 which seeks relief that would impair their financial, contractual, and institutional interests, the
3 Court should dismiss this case under CR 19 and CR 12(b)(7).

4 *Third*, without all the affected parties present in this lawsuit, the Court lacks statutory
5 authority to issue the requested declaratory relief under RCW 7.24.110.

6 Based on well-established joinder and abstention law in Washington and California, the
7 Court should dismiss Plaintiffs’ complaint or, in the alternative, stay the action pending the
8 mediation in which the Conference and all twelve member schools are currently engaged.

9 **II. BACKGROUND**

10 Plaintiffs’ complaint against the Conference and Commissioner asserts claims for breach
11 of the Conference’s Bylaws, declaratory judgment, and injunctive relief. Although Plaintiffs
12 advance claims for relief that ostensibly target the Conference and Commissioner as defendants,
13 in substance and effect these claims for relief target, and would impact and harm, UW and the
14 other departing members. Indeed, Plaintiffs’ action seeks to strip UW and the other nine
15 departing schools of their Board seats and votes because they allegedly submitted “notice[s] of
16 withdrawal prior to August 1, 2024.” Complaint (“Compl.”) ¶¶ 22–29, 44–46.

17 Based on this unsupported interpretation of the Bylaws, WSU and OSU demand
18 preliminary and permanent injunctive relief prohibiting the other ten Conference members from
19 voting on any matter before the Board, prohibiting the Commissioner from calling any Board
20 meeting that includes a vote by any of the other ten Conference members, and prohibiting the
21 Commissioner from executing any transaction “based on” votes cast by the other ten Conference
22 members in alleged violation of the Bylaws. *Id.* ¶¶ 56–58. Plaintiffs also request a declaration
23 that (1) the other ten Conference members have delivered “notice[s] of withdrawal” under the
24 Bylaws, (2) the departing members are “no longer members of the Pac-12 Board of Directors,”
25 and (3) the departing members “may not vote on any matter before the Pac-12 Board of
26 Directors.” *Id.* at 15.

1 In light of Plaintiffs’ complaint—in which none of the other ten Conference members
2 were named—the departing ten members proposed a mediation of all Conference member
3 schools to address Conference governance issues. WSU and OSU agreed to mediation within
4 hours of receiving the departing members’ request. The mediation process has already begun
5 before a neutral, former United States District Judge Layn R. Phillips, and is scheduled to
6 continue through the month of October. *See* UW’s Mot. to Intervene, Ex. B, Declaration of
7 Daniel B. Levin ¶ 4.

8 **III. ARGUMENT**

9 **A. The Court Must Abstain from Disputes Concerning Interpretation of a** 10 **Voluntary Association’s Bylaws.**

11 Long-established principles of judicial restraint hold that courts should abstain from
12 disputes “concerning the *interpretation* of [associations’] bylaws.” *Oakland Raiders v. Nat’l*
13 *Football League*, 93 Cal. App. 4th 572, 582 (2001) (“*Raiders I*”) (internal quotation marks and
14 citation omitted). All of the claims in this case depend on a contested interpretation of Chapter
15 2-3 of the Conference Bylaws and whether the Commissioner correctly interpreted the Bylaws
16 when he called a full meeting of the Board of Directors, including the Board representatives from
17 the departing schools, and this Court therefore should dismiss WSU and OSU’s claims under
18 CR 12(b)(1).

19 **1. Absent plain contravention of an association’s bylaws, courts abstain.**

20 Both California law—which governs here¹—and Washington law require that courts
21 abstain from wading into the interpretive disputes of voluntary associations like the Pac-12

22 ¹ California law applies because the Conference is a “California unincorporated association”
23 headquartered in California. Conference Br. in Opp. to TRO, Declaration of George Kliavkoff
24 (“Kliavkoff Decl.”) ¶ 3. Under the Restatement’s “internal affairs” doctrine, which uses the
25 “most significant relationship” standard for issues “peculiar to corporations and other
26 associations,” Washington courts apply the law of the “state of incorporation.” Restatement
27 (Second) of Conflict of Laws § 302 & cmt. a.; *see id.* § 188 (also prescribing the “most
28 significant relationship” test for matters of contract); *see also Bybee Farms, LLC v. Snake River*
Sugar Co., 625 F. Supp. 2d 1073, 1078 (E.D. Wash. 2007) (applying the “internal affairs” rule
under Washington law). California’s “common law principles that govern disputes within

1 Conference. The California Supreme Court in *California Dental Association v. American Dental*
2 *Association*, 23 Cal. 3d 346 (1979), held that courts must decline to exercise jurisdiction to
3 substitute judicial judgment for that of the voluntary association except when the voluntary
4 association “plainly contravenes the terms of its bylaws.” *Id.* at 350; *Raiders I*, 93 Cal. App. 4th
5 at 582 (“[T]he initial question in determining whether judicial action is appropriate is whether
6 the challenged action ‘plainly contravenes’ the association’s bylaws.”). Similarly, the
7 Washington Supreme Court has held that courts will not “interfere with the interpretation placed
8 upon” an association’s constitution by its officers and agents “unless such interpretation is
9 arbitrary and unreasonable.” *Couie v. Loc. Union No. 1849 United Bhd. of Carpenters & Joiners*
10 *of Am.*, 51 Wn.2d 108, 115 (1957). This abstention doctrine reflects a concern that attempts to
11 interpret the rules of private organizations will lead the courts into “the ‘dismal swamp’” of
12 internecine disputes and interfere with the autonomy of such organizations. *California Dental*,
13 23 Cal. 3d at 353 (quoting Zechariah Chafee, Jr., *The Internal Affairs of Associations Not for*
14 *Profit*, 43 HARV. L. REV. 993, 1023–26 (1930)).

15 Courts have applied the abstention doctrine to avoid interceding in numerous disputes
16 over interpretation of a voluntary association’s bylaws. For example, in *Raiders I*, the Oakland
17 Raiders sued the NFL and its commissioner based on an interpretation of the NFL bylaws that
18 would have prohibited the association’s financial interest in a European football league. 93 Cal.
19 App. 4th at 582. The NFL argued that the “other-team-ownership prohibitions” in the bylaws
20 could be interpreted as “conflict-of-interest prohibitions” with nothing to say about clubs’
21 *collective* ownership of European teams. *Id.* The court explained that the threshold question in
22 such cases is whether the challenged action “plainly contravenes” the association’s bylaws. *Id.*
23 “Only then”—that is, only if the bylaws *unambiguously* support a plaintiff’s position—should a

24 _____
25 private organizations,” *California Dental*, 23 Cal. 3d at 353, clearly apply to an internal
26 governance dispute between members of a California association. *Cf. Int’l Longshore &*
27 *Warehouse Union v. ICTSI Oregon, Inc.*, 15 F. Supp. 3d 1075, 1098 n.13 (D. Or. 2014), *aff’d*,
863 F.3d 1178 (9th Cir. 2017) (applying Oregon law only because the claims did *not* involve a
California nonprofit’s “internal affairs,” but finding no conflict with California abstention law).

1 court engage in a balancing test to determine whether to exercise jurisdiction. *Id.* The court
2 grounded its analysis in *California Dental*, in which the California Supreme Court interceded
3 only because the case was “not one in which the [parties] are engaged in a dispute concerning the
4 *interpretation* of [their] bylaws.” *Id.* (emphasis in original); *see also Davis v. Pleasant Forest*
5 *Camping Club*, 171 Wn. App. 1027 (2012) (under longstanding precedent, Washington courts
6 “should not interfere” in intra-association interpretation disputes, unless the association’s
7 “interpretation is arbitrary and unreasonable”). Because *Raiders I* concerned a dispute over the
8 interpretation of the NFL bylaws, the court held the abstention doctrine applied. 93 Cal. App.
9 4th at 583–84; *see also Oakland Raiders v. Nat’l Football League*, 131 Cal. App. 4th 621, 643
10 (2005) (reaffirming *Raiders I* on this issue); *Berke v. Tri Realtors*, 208 Cal. App. 3d 463, 469
11 (1989); *California Trial Laws. Ass’n v. Superior Ct.*, 187 Cal. App. 3d 575, 580 (1986); *Scheire*
12 *v. Int’l Show Car Ass’n (ISCA)*, 717 F.2d 464, 465–66 (9th Cir. 1983).

13 **2. All of WSU and OSU’s claims require the Court to rule on**
14 **interpretation of Conference Bylaws—and they seek an interpretation**
15 **of the Bylaws that makes no sense.**

16 All of Plaintiffs’ claims turn on a common allegation and common argument, that each of
17 the ten Conference members not named in this lawsuit delivered a notice of withdrawal prior to
18 August 1, 2024, and thus violated Chapter 2-3 of the Pac-12 Constitution and Bylaws. This is
19 based solely upon Plaintiffs’ incorrect interpretation of the Bylaws, which is directly at odds with
20 the Commissioner’s interpretation of the Bylaws. *Compare* Compl. ¶¶ 2, 44, 54–56, *with*
21 *Kliavkoff Decl.* ¶ 47 (stating that WSU/OSU’s “suggestion that ten of the Conference’s 12
22 members have ‘withdrawn’ from the Conference within the meaning of the Bylaws is mistaken.
23 Not one member school has signaled any intention—or actually attempted—to leave Conference
24 play at any time prior to the end of the current fiscal year on July 31, 2024,” and that the
25 Conference “simply cannot accept the suggestion that only two members . . . now have the right
26 to determine by themselves all issues affecting the Conference, and determine the course of all
27 revenue coming into the Conference, to the exclusion of the other ten member schools”). The
28 lawsuit therefore asks the Court to do what both California and Washington law cautions courts

1 to avoid—to intercede in interpreting a voluntary association’s bylaws, where there is no
2 showing that the Bylaws unambiguously support Plaintiffs’ position or that the Conference’s
3 interpretation is arbitrary and unreasonable. *See Raiders I*, 93 Cal. App. 4th at 582.

4 The Bylaws do not unambiguously support Plaintiffs’ preferred interpretation. Plaintiffs
5 urge the Court to interpret Chapter 2-3 of the Bylaws as turning on the date a school *delivers*
6 formal notice of withdrawal (and not the date when a school actually withdraws), but both
7 common sense and the Bylaws read as a whole show that Plaintiffs’ interpretation is incorrect.
8 Chapter 2-3 addresses the circumstances in which a member leaves the Conference prior to
9 August 1, 2024, which is shortly after the Conference’s current media rights deal expires. *See*
10 Kliavkoff Decl., Ex. 1, Pac-12 Conference 2023–24 Handbook (“Bylaws”), Chapter 2-3. It
11 provides that a member’s formal “notice” of their “withdrawal prior to August 1, 2024”
12 constitutes a breach of the Bylaws. *Id.* If a member violates that provision, the Conference may
13 seek an injunction “to prevent such [a] breach.” *Id.* Further, the Conference retains “all [] media
14 and sponsorship rights [] of the member purporting to withdraw through August 1, 2024, even if
15 the member is then a member of another conference or an independent school for some or all
16 intercollegiate sports competitions.” *Id.* These mechanisms serve to keep members in the
17 Conference through the term of the Conference’s media rights deal. That agreement makes
18 sense because the value of the media rights deal depends on all members competing within the
19 Conference.

20 After describing the mechanisms to keep members in the Conference through the term of
21 the media rights deal, the Bylaws go on to say that a member who “delivers notice” of its
22 “withdrawal in violation of this chapter” loses its Board seat. WSU and OSU urge the Court to
23 interpret this final sentence in Chapter 2-3 based on the assumption that merely announcing
24 *before* August 1, 2024, an intent to join a different conference *after* August 1, 2024, amounts to a
25 “notice of withdrawal prior to August 1, 2024” in violation of the Bylaws.

26 Put simply, WSU and OSU are asking the Court to interpret Chapter 2-3 of the Bylaws
27 and then to enforce the Bylaws based on their mistaken interpretation. However, WSU and
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1 OSU’s interpretation does not make sense and is contrary to the Bylaws read as a whole. To be
2 clear, no party has argued that members are barred from leaving the Conference after August 1,
3 2024, and no member has announced an intention to leave the Conference prior to August 1,
4 2024. WSU and OSU’s argument is that the departing members breached the Bylaws by making
5 that intention known in advance. But if the announcement of a post-August 1, 2024, departure
6 itself constitutes the breach, then the provision that a court may enter an injunction “to prevent
7 such breach” would have no effect. There would be nothing for a court to enjoin—except to
8 order a member to stop talking about their departure. But if, as the departing schools contend,
9 the “breach” contemplated by Chapter 2-3 requires notice of a *withdrawal* prior to August 1,
10 2024, the provision allowing the Conference to obtain an injunction to stop a pre-August 1, 2024,
11 departure makes perfect sense and addresses the harm caused by such a breach. Otherwise,
12 under WSU and OSU’s interpretation, the Bylaws would mean that a member can leave the
13 Conference on August 2, 2024, so long as it keeps its departure a secret until the day it walks out
14 the door. That regime defies common sense and is not what the members agreed to do.

15 Just like in *Raiders I*, Plaintiffs base their claims on a contested interpretation of a
16 voluntary association’s bylaws, which do not unambiguously support Plaintiffs’ interpretation,
17 and the abstention doctrine therefore applies. *Raiders I*, 93 Cal. App. 4th at 583–84. Even if
18 Plaintiffs’ interpretation were so plain and unambiguous as to be beyond dispute, courts consider
19 “the infringement on the organization’s autonomy and the burdens on the courts that will result
20 from judicial attempts to settle such internal disputes,” and here, such burdens are substantial and
21 unnecessary. *California Trial Laws. Ass’n.*, 187 Cal. App. 3d at 579 (citation and quotations
22 omitted). Chapter 2-3 contemplates a lawsuit in only one specific circumstance—when the
23 Conference itself (not two individual members) sues a member that has given formal notice it
24 plans to withdraw, with such withdrawal occurring prior to August 1, 2024. In that one
25 circumstance, the members have agreed that the Conference may seek an injunction to stop the
26 early departure, which would interfere with the Conference’s compliance with its media rights
27 deals. That hasn’t happened here; instead, the Conference and all twelve of its members have

1 already initiated a mediation to resolve this dispute internally, and it will seriously infringe on
2 the Conference’s autonomy and conflict with the Bylaws to allow WSU and OSU to litigate the
3 meaning of the Bylaws in court.

4 The Court should abstain from deciding the Conference members’ dispute over the
5 interpretation of the Conference’s own Bylaws and dismiss the lawsuit under CR 12(b)(1) or, at
6 the very least, stay the litigation until after the conclusion of the mediation.

7 **B. The Failure to Join All Departing Members Compels Dismissal Under CR 19**
8 **and CR 12(b)(7).**

9 WSU and OSU’s claims should be dismissed under CR 19 and CR 12(b)(7) because the
10 nine member schools not named in this lawsuit (and not present as an intervenor-defendant, like
11 UW) are all indispensable parties. Washington courts have long recognized that, “[i]n actions
12 involving contractual rights, *all parties* to the contract are indispensable.” *Aungst v. Roberts*
13 *Constr. Co.*, 95 Wn.2d 439, 443 (1981) (emphasis added). That principle compels dismissal here
14 because Plaintiffs’ request for relief substantially affects the financial interests, bargained-for
15 contractual rights, and the experiences of the thousands of student-athletes of each of the nine
16 Conference members who are not parties.

17 The Washington Supreme Court has established a three-step test to determine when
18 dismissal is required for failure to join an indispensable party: (i) first, the court determines
19 “whether absent persons are ‘necessary’ for a just adjudication;” (ii) if the absentees are
20 necessary, then the court determines “whether it is feasible to order the absentees’ joinder,” and
21 joinder is not feasible where sovereign immunity applies; and (iii) if an absentee is necessary and
22 joinder is not feasible, then the court determines “whether, ‘in equity and good conscience,’ the
23 action should still proceed without the absentees under CR 19(b).” *Auto. United Trades Org. v.*
24 *State* (“*AUTO*”), 175 Wn.2d 214, 221–22 (2012). Each step is satisfied here. If an initial
25 appraisal of the facts indicates that there is “an unjoined indispensable party,” then the burden
26 falls on WSU and OSU to “negate this conclusion” of indispensability. *Id.*

1 **1. The nine schools are necessary parties whose financial interests,**
2 **bargained-for contractual rights, and student-athletes’ experiences**
3 **will be impaired by the relief Plaintiffs seek here.**

4 Each of the nine absent schools is necessary for a just adjudication of the appropriate
5 composition of the Conference’s Board and appropriate voting authority. WSU and OSU seek a
6 declaration that UW and the nine absent schools “are no longer members of the Pac-12 Board of
7 Directors and may not vote on any matter before the Pac-12 Board of Directors.” Compl. at 15.
8 This requested relief puts “at risk” the nine absent schools’ “bargained-for contractual
9 interest[s]” and such a risk “is all that is required to make their presence ‘necessary’” under
10 CR 19. *AUTO*, 175 Wn.2d at 224; *see also Kescoli v. Babbitt*, 101 F.3d 1304, 1310 (9th Cir.
11 1996) (finding parties “necessary” under analogous federal rule where action “could affect”
12 contractual interests and “the ability to obtain the bargained-for” benefits).

13 The only entity that can rebut Plaintiffs’ specific factual allegations and legal arguments
14 related to each of the nine absent schools is that particular school itself. The complaint makes
15 factual allegations relating to the varying conduct, motivations, and interests of UW and the nine
16 absent schools. WSU and OSU allege, for example, that these schools “have no incentive to
17 devote the resources needed” for the Conference to continue forward and instead are “motivated
18 to dissolve the Pac-12” and “distribute its assets.” Compl. ¶ 6. Only each of the schools itself
19 can adequately rebut these allegations. The Conference and Commissioner certainly cannot
20 stand in the shoes of specific schools to know, articulate, or defend their motivations or
21 incentives.

22 The presence of UW—the only departing member subject to the jurisdiction of this
23 Court—as an intervenor does not solve this problem because each school has unique
24 circumstances. For example, WSU and OSU allege and have argued extensively that the
25 Conference adopted a certain interpretation of the Bylaws when UCLA and USC announced
26 their departures in 2022 and when Colorado then announced theirs in 2023. *E.g.*, Compl. ¶¶ 23–
27 29, 50; TRO Br. at 12–13. UW, however, is differently situated from UCLA, USC, and
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1 Colorado with respect to those arguments. This is just one example of the different factual
2 circumstances that exist for each departing member. *Cf.* Kliavkoff Decl. ¶¶ 13–32.

3 **2. The Court lacks the power to join all nine absent Conference**
4 **members.**

5 It is infeasible for the Court to join all indispensable parties due to sovereign immunity
6 and the lack of personal jurisdiction. The law is clear in Arizona, California, Colorado, Oregon,
7 and Utah that the public universities are entities of the state, protected by state sovereign
8 immunity. *See Franchise Tax Bd. of Cal. v. Hyatt*, 587 U.S. --, 139 S. Ct. 1485, 1492 (2019)
9 (holding that “States retain their sovereign immunity from private suits brought in the courts of
10 other States”); *Regents of the Univ. of Cal. v. Doe*, 519 U.S. 425, 429–30, 117 S.Ct. 900 (1997)
11 (classifying state university immunity as question of state law); *Jackson v. Hayakawa*, 682 F.2d
12 1344, 1350 (9th Cir. 1982); *see, e.g., Rutledge v. Ariz. Bd. of Regents*, 660 F.2d 1345, 1349 (9th
13 Cir. 1981), *abrogated on other grounds by Ariz. Students’ Ass’n v. Ariz. Bd. of Regents*, 824 F.3d
14 858 (9th Cir. 2016) (Arizona state sovereign immunity); *Stanley v. Trustees of Cal. State Univ.*,
15 433 F.3d 1129, 1133–34 (9th Cir. 2006) (California state sovereign immunity); *Sturdevant v.*
16 *Paulsen*, 218 F.3d 1160, 1170–71 (10th Cir. 2000) (Colorado state sovereign immunity); *Rounds*
17 *v. Or. State Bd. of Higher Educ.*, 166 F.3d 1032, 1036 (9th Cir. 1999) (Oregon state sovereign
18 immunity); *Watson v. Univ. of Utah Med. Ctr.*, 75 F.3d 569, 575 (10th Cir. 1996) (Utah state
19 sovereign immunity).

20 The law is equally clear that the schools from outside of Washington are not subject to
21 personal jurisdiction in Washington for this dispute because they lack direct contacts with
22 Washington in connection with the Conference bylaw interpretation questions at issue in this
23 action. *See Ford Motor Co. v. Mont. Eighth Jud. Dist. Ct.*, 592 U.S. --, 141 S. Ct. 1017, 1024–25
24 (2021) (requiring purposeful availment directly related to claims at issue).

25 In light of those protections from suit, the nine absent schools “cannot be forced to join”
26 the lawsuit, which renders joinder infeasible. *See Mudarri v. State*, 147 Wn. App. 590, 601, 605
27 n.14 (2008) (affirming dismissal under CR 19 where sovereign tribe was a necessary party and
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1 could not be joined because of sovereign immunity); *N. Quinault Props., LLC v. State*, 197 Wn.
2 App. 1056, 2017 WL 401397, at *1–2 (2017) (unpublished) (affirming dismissal where absent
3 persons “cannot be joined in this action because of sovereign immunity”). Because joinder of
4 indispensable parties is infeasible, the Court must dismiss the complaint.

5 **3. The Court cannot proceed in equity and good conscience.**

6 Because the nine absent schools are necessary parties that cannot feasibly be joined, the
7 question under CR 19 is whether the Court can proceed without them in equity and good
8 conscience. The four relevant factors identified in CR 19 confirm that the answer is “no.”

9 Under CR 19, the Court must consider (1) the extent to which a judgment rendered in the
10 nine absent members’ absence might prejudice them or the existing parties, (2) the extent to
11 which, by protective provisions in the judgment, by shaping relief, or other measures, the
12 prejudice to the absent members can be lessened or avoided, (3) whether a judgment rendered in
13 the absence of the nine schools will be adequate, and (4) whether WSU and OSU will have an
14 adequate remedy if the action is dismissed for nonjoinder. CR 19; *see also AUTO*, 175 Wn.2d
15 at 229–234.

16 *First*, the judgment requested by WSU and OSU against the Conference and
17 Commissioner will plainly prejudice the nine absent schools by expelling their representatives
18 from the Conference’s Board of Directors, thereby depriving them of voting on matters affecting
19 the nine schools’ financial interests, bargained-for contractual rights, and the experience of their
20 student-athletes. This is a significant effect that would “inherently prejudice” the absent schools
21 and weighs in favor of dismissal. *Matheson v. Gregoire*, 139 Wn. App. 624, 635 (2007). In
22 *Matheson*, the requested relief would have caused an agreement to “essentially disintegrate,”
23 which would have prejudiced an absent party’s “substantial interest in the continued existence of
24 the Agreement.” *Id.* Similarly here, Plaintiffs seek to expel the absent members from the Board
25 and strip them of their bargained-for contractual interest in continued Board representation.

26 *Second*, the relief requested by WSU and OSU cannot be shaped to mitigate the
27 prejudice. In *Matheson*, a Washington court found no possible way to fashion a suitable remedy
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1 where the requested relief focused on restraining enforcement of a contract and the absent party
2 had an interest in the continued, favorable enforcement of the contract. 139 Wn. App. at 628,
3 635–36. Likewise, here, the effect of accepting WSU and OSU’s position would be to eliminate
4 the nine absent schools from participating on the Board. This is not a situation in which a
5 remedy could be shaped that would leave open the question of Board participation rights of the
6 absent members, because the central remedy sought is to *exclude* the absent schools from the
7 Board. *Compare Aungst*, 95 Wn.2d at 444 (identifying possible way to “shape a judgment which
8 would minimize any prejudice”), *with Matheson*, 139 Wn. App. at 636 (identifying no possible
9 way to fashion a suitable remedy without absent persons). Unlike in *Aungst*, Plaintiffs do not
10 seek to advance statutory claims indirectly related to the Conference’s Bylaws. Instead, just as
11 in *Matheson*, Plaintiffs’ requested relief goes directly to the enforcement of the Conference’s
12 Bylaws, seeks to oust the nine absent schools from their contractual positions on the Board, and
13 cannot be reconciled with the absent schools’ interests.

14 *Third*, judgment granted without all schools present will not be adequate because it would
15 not be binding on all parties who are affected by it. A judgment binding on only the Conference,
16 the Commissioner, and UW will prejudice the absent schools and require the Conference to take
17 actions contrary to their interests. *Coastal Bldg. Corp. v. City of Seattle*, 65 Wn. App. 1, 7
18 (1992) (reasoning that judgment rendered without absent persons “would not be adequate
19 because their rights would be affected without their participation in the action”). On top of that
20 basic inadequacy, the absent schools will not be bound through collateral estoppel and may
21 instead bring a separate suit in another forum, such as California, where the Conference is
22 organized and based, and which has long been the center of Conference governance. A
23 judgment rendered in this action would not adequately terminate this controversy and instead
24 could lead to further litigation and potentially conflicting judicial orders. This third factor,
25 standing alone, can be “dispositive” to compel dismissal, as it should be here. *Mudarri*, 147 Wn.
26 App. at 605.

1 *Finally*, while dismissing under CR 19 would deprive WSU and OSU of a Washington
2 state court forum for their claims, WSU and OSU have other forums for their complaint—
3 including the mediation all Conference members have agreed to and have already begun and the
4 negotiated dispute resolution procedure in the Conference’s compliance and enforcement
5 regulations that all Conference members agreed to follow. The availability of a negotiated
6 remedy can be sufficient to mitigate the prejudice of no available judicial forum. *See Coastal*
7 *Bldg. Corp.*, 65 Wn. App. at 8 (reasoning that the plaintiff “may still have a remedy if it can
8 negotiate a parking arrangement”).

9 In sum, each of the nine absent schools is indispensable to a complete determination of
10 this controversy, and proceeding without all of them present will cause prejudice that cannot be
11 mitigated or avoided. The Court should dismiss the entire action under CR 12(b)(7) and CR 19.

12 **C. The Court Has No Authority to Issue the Requested Declaratory Relief**
13 **Under RCW 7.24.110 Because Not All Affected Parties Are Present.**

14 Washington law imposes a specific requirement for declaratory relief actions, requiring
15 participation of all affected parties: “When declaratory relief is sought, all persons shall be made
16 parties who have or claim any interest which would be affected by the declaration, and no
17 declaration shall prejudice the rights of persons not parties to the proceeding.” RCW 7.24.110;
18 *see also Bainbridge Citizens United v. Wash. State Dep’t of Nat. Res.*, 147 Wn. App. 365, 373–
19 74 (2008) (court must dismiss declaratory relief action when necessary party has not been
20 joined). Courts routinely dismiss declaratory relief claims for failure to satisfy RCW 7.24.110,
21 regardless of public importance of the claim for declaratory relief. *See, e.g., Nw. Animal Rts.*
22 *Network v. State*, 158 Wn. App. 237, 244–45 (2010); *Mudarri*, 147 Wn. App. at 602; *Henry v.*
23 *Town of Oakville*, 30 Wn. App. 240, 246 (1981); *Nw. Greyhound Kennel Ass’n, Inc. v. State*, 8
24 Wn. App. 314, 319 (1973); *see also N. Quinault Properties*, 2017 WL 401397, at *2. WSU and
25 OSU’s failure to join all Conference members requires dismissal of their declaratory judgment
26 claim.

1 A party is necessary for purposes of RCW 7.24.110 where (1) the trial court cannot make
2 a complete determination of the controversy without that party’s presence, (2) the party’s ability
3 to protect its interest in the subject matter of the litigation would be impeded by a judgment in
4 the case, and (3) judgment in the case necessarily would affect the party’s interest. *Bainbridge*
5 *Citizens United*, 147 Wn. App. at 372; *see also Branson v. Port of Seattle*, 152 Wn.2d 862, 878
6 n.9 (2004) (citing *Treyz v. Pierce Cnty.*, 118 Wn. App. 458, 462 (2003)). All three of these
7 factors are satisfied here.

8 **1. Without every member as a party, the Court cannot make a complete**
9 **determination of the appropriate composition and voting authority of**
10 **the Conference’s Board of Directors.**

11 Rendering a complete determination of WSU and OSU’s request to expel the departing
12 schools from the Pac-12 Board and strip them of voting rights requires the presence of *all* current
13 members of the Conference. However, as set forth above, it is infeasible for the Court to join all
14 of the members because the departing members other than UW are not subject to personal
15 jurisdiction in this Court—and, in the case of seven of them, have sovereign immunity from suit.
16 Thus, RCW 7.24.110 cannot be satisfied.

17 Washington courts have dismissed declaratory relief claims when the requested relief
18 would necessarily impact absent parties. For example, in *Treyz*, a part-time judge’s position was
19 eliminated by a series of court consolidation ordinances, which led the plaintiff to seek
20 declaratory relief against the county challenging the validity of those ordinances. *Treyz*, 118
21 Wn. App. at 459–62. The plaintiff failed to join the eight judges who had been elected based on
22 one of the challenged ordinances but nevertheless argued that the ordinances could be
23 invalidated as to the plaintiff but upheld as to the elected judges. *Id.* at 464. Shaping relief in
24 such a manner was “impossible and unreasonable,” because the ordinance could not be valid as
25 to some judges and invalid as to other judges. *Id.* Similarly, the Court cannot tailor relief here in
26 a way that affects only WSU and OSU without impairing the rights of the nine absent members.

27 The absence of nine of the twelve current Pac-12 members also precludes any complete
28 determination of the factual and legal claims underpinning the request for declaratory relief. A

1 court cannot render a “complete determination of the controversy” when the absent persons are
2 “the only individuals who could rebut [the plaintiffs’] factual allegations” or “present defenses to
3 the claims” challenging the legal propriety of the absent persons’ conduct. *Bainbridge Citizens*
4 *United*, 147 Wn. App. at 373. The nine absent members announced their decisions to join new
5 conferences at different times and are planning to join three different conferences. Nor, as
6 discussed above, can UW stand in for all ten departing members. Plaintiffs are likely to argue
7 that schools that announced their intent to join new conferences later in time (like UW),
8 previously supported an attempt to remove the earlier-announcing schools from the Conference
9 Board. The earliest announcing schools, of course, would not be subject to that argument.

10 **2. The nine absent schools are each unable to protect their interests in**
11 **this litigation.**

12 The current parties to the case cannot protect the nine departing members’ interests.
13 WSU and OSU allege that the departing members have “competing incentives” that “conflict
14 with the interests of the Conference itself.” Compl. ¶ 33. Neither the Conference nor the
15 Commissioner can rebut those allegations or fully address such an alleged conflict of interest.
16 Given the current state of the Conference, the relationship between the Conference and the
17 departing members does not approach the exceptional circumstances in which a party can
18 adequately represent the interests of absent constitutes or legal beneficiaries. *See, e.g., Treyz*,
19 118 Wn. App. at 463 (distinguishing circumstance where “municipalities represented the
20 interests of their residents”). Nor, as explained above, can UW alone serve as a representative to
21 speak for all the schools in rebutting factual allegations, disputing legal contentions, and shaping
22 ultimate relief.

23 **3. The requested declaratory judgment would necessarily affect the nine**
24 **absent schools’ stake in the Conference.**

25 Granting the declaratory relief requested by WSU and OSU would necessarily affect the
26 interests of the nine absent members. WSU and OSU seek to strip those schools of their Board
27 positions and voting authority, effectively depriving them of any say in ongoing governance of
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1 the Conference for nearly a full academic year in which their teams and student-athletes are
2 competing as Conference members.

3 The 2023–24 academic and athletic year is well underway for the Conference and its
4 members. Complete Board participation in issues of Conference oversight and governance are
5 critical to ensure that the Conference has sufficient personnel to operate in compliance with
6 contractual obligations under media rights deals, that the members can protect their respective
7 financial interests, and that the members can protect the interests of their student-athletes. *See,*
8 *e.g.,* Kliavkoff Decl. ¶¶ 36–40, 44–45 (identifying needs for Board decisions); UW’s Mot. to
9 Intervene, Ex. A, Declaration of Dr. Ana Mari Cauce ¶¶ 3–8.

10 WSU and OSU cannot choose to exclude “those parties who have the biggest stake in the
11 outcome of this litigation” and still expect the Court to have the authority to issue such sweeping
12 declaratory relief. *Treyz*, 118 Wn. App. at 464. Indeed, it is clear on the face of the statute that
13 “no declaration shall prejudice the rights of persons not parties to the proceedings.”
14 RCW 7.24.110.

15 **IV. CONCLUSION**

16 For the foregoing reasons, this Court should dismiss Plaintiffs’ complaint for breach of
17 the Bylaws, declaratory judgment, and injunctive relief, or, in the alternative, stay the matter in
18 light of the mediation currently underway.

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Respectfully submitted,

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